
INVENTORY AND CUSTOMER SATISFACTION REPORT

1. Inventory Performance Summary

Measure	Six months ago	Current Reporting Period
Stock-out rate	2.8%	4.9%
Fill rate	97.2%	94.8%
Average inventory accuracy	96.8%	95.6%
Customer orders requiring backorders	2.3%	4.4%

Inventory Observations

- Stock availability has declined across several high-demand product categories.
- Several popular products have experienced repeated stock shortages during promotional periods.
- Backorders have become more common during the reporting period.
- Inventory records remain generally accurate; however, some discrepancies between recorded and actual stock levels continue to occur.
- Several suppliers experienced delivery delays during the reporting period, contributing to inventory shortages.
- Warehouse employees reported that some replenishment requests were submitted after stock levels had already fallen below customer demand.

2. Customer Satisfaction Summary

Measure	Six months ago	Current Reporting Period
Overall customer satisfaction	90%	84%
Customers rating their experience as Excellent	46%	35%
Customers rating their experience as Good	44%	49%
Customers rating their experience as Fair or Poor	10%	16%

Common Customer Feedback Themes – Positive Feedback

- Website remains easy to navigate.
- Online ordering process is straightforward.
- Orders that are in stock continue to arrive within expected delivery timeframes.
- Product quality continues to receive positive feedback.

Common Customer Feedback Themes – Opportunities identified by customers

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3. Operational Observations

The Operations Performance Team identified the following trends during the reporting period:

- Forecasts for several popular product categories were less accurate than anticipated, particularly during promotional campaigns and seasonal sales periods.
- The current reorder thresholds within the Automated Stock Replenishment System appear to be triggering replenishment orders later than required for several high-volume products.
- Communication between the operations, warehouse and inventory teams has improved internally but remains inconsistent when coordinating with several suppliers.
- Delays in supplier updates occasionally resulted in inventory information not being updated promptly.
- Customer enquiries relating to stock availability increased during the reporting period.
- Customer service representatives reported spending more time responding to enquiries about unavailable products and delayed deliveries.
- Several routine customer enquiries could potentially be resolved more efficiently through improvements to the organisation's AI chatbot.

4. Potential Improvement Opportunities Identified

Based on information collected during the reporting period, the following opportunities have been identified for further investigation:

- Improve the accuracy of inventory forecasting and sales forecasting.
- Review and revise the inventory thresholds configured within the Automated Stock Replenishment System.
- Improve communication and information sharing between the operations, warehouse and inventory teams.
- Strengthen communication processes with suppliers, particularly regarding delivery schedules and shipment updates.
- Reduce the number of stock-outs by reviewing replenishment planning processes.



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- Improve customer service response times for enquiries relating to product availability and order status.
- Enhance the organisation's AI chatbot so it can provide faster and more accurate responses to common customer enquiries.
- Continue monitoring customer feedback to identify emerging issues affecting customer satisfaction.

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